



Case Study

IWS (Integrated Workplace Solutions) Project and Programme Management



PML specialise in the provision of bespoke service orientated solutions within all business sectors and markets. Companies seeking to develop and improve both their performance and efficiencies utilise the services of PML within the following, inter-related categories:

- Ø INTEGRATION
 - Change
 - People Management
 - Performance
 - Audit Services
 - Property & Facilities

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Project Overview

The consortium members had come together as individual teams, and were working on separate parts of the bid (FM, new build, refurbishment and financial modelling). There was a need for cohesion between these teams to ensure that they were not working on different assumptions, which would lead to inconsistencies.

The timescales were exceptionally tight (four weeks in total) in which to prepare the bid document.

The Service

Because we are a multi-faceted consultancy, we were able to mobilise a team that immediately understood the constituent parts of the project and the experience to gather the relevant information.

PML became the focal point for all bid activity. We centralised the information distribution centre and placed boundaries on activities within the project. With so little time, it was important to discard information that was not deemed vital and to concentrate only on the essentials to meet the deadline.

We looked for ways to simplify large tasks, focus activity and make sure that each team member was working from the same set of assumptions. In order to do this, we devised a sophisticated programme schedule, in order to check that the information being entered was valid, current and accurate.

As programme managers, PML had to decide how the bid document was going to be produced. We gave advice on the financial model construction to make sure that the bid price would reflect ICL's requirements.

The Value of PML

Within the four-week deadline, PML produced a number of key technical schedules, devised an integrated 10-year project programme, completed a definitive property list for more than 120 properties nationwide and formulated the strategic assumptions supporting a complex £1 billion project.
